

# Reflections on Susilawati, et.al, 2013



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# Introduction

Do the Introduction justify the paper?

What is the aim of the paper?



# Introduction

## **Aim of the paper:**

”... to develop a framework of performance measurement and improvement model for lean manufacturing practices.” (stated as ”Purpose”)



# Theoretical framework

Reflections on the theoretical part?



# Performance measurement systems

**BSC**

(Kaplan & Norton, 1996)

**IDPMS**

(Ghalayini, et.al, 1997)

**SMART**

(Cross & Lynch, 1989)

**IPMS**

(Bititci, et.al, 1997)

**PMQ**

(Dixon, et.al, 1990, 1991)

**EFQM**

(EFQM, 2003)

**Performance Prism**

(Neely, et.al, 2001)



# Main content

So, how about the resulting  
framework?



# Conclusions

**Reflections on the conclusions?**



# Reflections

Did you learn anything from this paper?

Does the paper fulfill its aim?

Is this paper scientific?